.Code of practice no.14 compliance statement

Section Sub-sec	tion Legal requirement	TPR's guidance	How we Comply
Section Governing your scheme Knowled and understarequired pension member [34 – 60]	ge A member of the pension board of a public service pension scheme must be conversant with: • the rules of the scheme, and • Any document recording policy about the administration of the scheme which	(1) Schemes should establish and maintain policies and arrangements for acquiring and retaining knowledge and understanding [38]. (2) Schemes should designate a person to take responsibility for (1) [38]. (3) Schemes should prepare and keep an updated list of documents with which they consider pension board members need to be conversant [46] (4) Clear guidance on the roles and responsibilities and duties of boards and its members should be set out in scheme documentation [47]. (5) Schemes should assist pension board members to determine the degree of knowledge and understanding needed [48]. (6) Schemes should provide board members with the relevant training and support that they require [55]. (7) Schemes should offer preappointment training or arrange for mentoring by existing board members [56]. (8) Pension board members should undertake a personal training needs analysis [57]. (9) Learning programs should be flexible [58]. (10) Schemes should keep appropriate records of the learning activities of board members [60].	The Fund's existing training policy has been amended to reflect the requirements for Knowledge and Understanding. This is reviewed regularly. The Fund's Governance & Risk Officer is responsible for all training matters. Terms of Reference for the Pension Board specify roles and responsibilities and these are documented accordingly. Board members have been introduced to the new CIPFA Knowledge and Skills Framework for Local Pension Boards, published in July 2015. Training and support needs will be assessed and develop in line with Board member needs. Training needs will be identified in a number of ways including self-identified (by Board members) needs and those identified or suggested by the Fund's officers. Regular Workshops are arranged to meet training needs. Additionally, the Fund have purchased access to the Intuition Know-How Online Library which provides online training modules covering all aspects of pension's information. Board members are encouraged to discuss their learning needs and experiences at each Board meeting and to ask for the support they need from the Fund for their

				
				Records are being maintained of all formal training attended by Board members and reported on periodically.
Conflicts of	In relation to the pension board,	(1)	The 'Seven principles of public life'	The Local Pension Board has been
interest and	scheme regulations must include		should be applied to all board	established having had regard to the
representation	provision requiring the scheme	(0)	members [70].	requirements set out in legislation and
[61 – 91].	manager to be satisfied: • that a person to be appointed as a	(2)	Schemes should incorporate these principles into any codes of conduct	guidance.
	member of the pension board does not		(and across their policies and	
	have a conflict of interest and		processes) and other internal	
	• from time to time, that none of the		standards for boards [70].	
	members of the pension board has a	(3)	Take professional legal advice when	
	conflict of interest.	, ,	considering issues to do with conflict	All Board Members have completed a
			of interests [74].	Register of Interests declaration having
	Scheme regulations must require each	(4)	Schemes should ensure that there is	had regard to the Board's Code of Conduct
	member or proposed member of a		an agreed and documented conflicts	and Conflict of Interests Policy, which was
	pension board to provide the scheme manager with such information as the		policy and procedure which should be kept under regular review [76].	approved in October 2015.
	scheme manager reasonably requires	(5)	Schemes should cultivate a culture of	
	for the purposes of meeting the	(5)	openness and transparency [78].	
	requirements referred to above.	(6)	Board members should have a clear	
		(-,	understanding of their role and the	
	Scheme regulations must include		circumstances in which they may find	The agenda for each Board meeting
	provision requiring the pension board to		themselves in a position of conflict of	includes a declaration of pecuniary and
	include employer representatives and	 ,	interest [78].	non-pecuniary interests in relation to
	member representatives in equal	(7)	Board members should know how to	matters under consideration on that
	numbers.	(0)	manage potential conflicts [78]. Pension board members should be	agenda. Any such declarations are
		(0)	appointed under procedures that	minuted.
			require them to disclose any interests	
			or responsibilities which could	
			become conflicts of interest [80].	
		(9)	All terms of engagement should	Registers of Interest will be reviewed on an
			include a clause requiring disclosure	annual basis and all Board Members
			of all interests and responsibilities	received training at an induction session
			which could become conflicts of	prior to the first meeting of the Board.
		(10	interest as soon as they arise [81]. All disclosed interests should be	Advice on potential conflicts can be sought
		(10	recorded [81].	from Democratic Services officers at any
		(11) Schemes should consider what	time.
		,	important matters or decisions are	
			likely to be considered during, for	

		example, the year ahead and identify	
		and consider any potential or actual	
		conflicts [82].	
		(12) Identify, evaluate and manage dual	
		interests [83].	
		(13) Use a register of interests to record	
		and monitor dual interests [84].	
		(14) Capture decisions about how to	
		manage potential conflicts of interest	
		in their risk register or elsewhere [84].	
		(15) The register of interest and other	
		relevant documents should be	
		circulated to the board for ongoing	
		review [84].	
		(16) The register of interest and other	
		relevant documents should be	
		published [84].	
		(17) Conflicts of interest should be	
		included as an opening agenda item	
		at board meetings and revisited	
		during the meeting where necessary	
		[85].	
		(18) Establish and operate procedures	
		which ensure that boards are not	
		compromised by potentially conflicted	
		members [86].	
		(19) Be open and transparent about the	
		way they manage potential conflicts	
		of interest [87].	
		(20) Seek professional legal advice when	
		assessing any option when seeking to	
		manage a potential conflict of interest	
		[88].	
		(21) Membership of boards should be	
		designed with regard to	
		proportionality, fairness and	The Board comprises representation from
		transparency and with the aim of	employers and members. All member
		ensuring that the board has the right	representatives have a pensions
		balance of skills, experience and	background, and employer representatives
		representation [91].	are fully conversant with LGPS issues.
Publishing	The scheme manager for a public	(1) Schemes should also publish useful	The Fund has a dedicated web page that
information	service scheme must publish	related information about the pension	includes details such as:
	information about the pension board for	board such as set out in 96 and 97.	

	about schemes [92 – 99]	the scheme(s) and keep that information up-to-date. The information must include: • who the members of the pension board are • representation on the board of members of the scheme(s), and • the matters falling within the pension board's responsibility.	(2) Have policies and processes to monitor all published data on an ongoing basis to ensure it is accurate and complete [98].	Board membership; Board terms of reference; A link to the Lancashire County Council website detailing agendas and minutes of the Board's meetings The Fund publishes all statutory documents on the Your Pension Service website www.yourpensionservice.gov.uk The website is reviewed at least annually and updated accordingly, as are other media such as leaflets/guides etc. Additionally whenever regulatory or other significant changes occur, relevant media/documentation are reviewed and changed at the time.
Managing risks	Internal controls [101 – 120]	The scheme manager of a public service pension scheme must establish and operate internal controls. These must be adequate for the purpose of securing that the scheme is administered and managed in accordance with the scheme rules and in accordance with the requirements of the law.	 (1) Internal controls should include a clear separation of duties, processes for escalation and decision making and documented procedures for assessing and managing risks, reviewing breaches of law and managing contributions to the scheme [103]. (2) Internal controls should address significant risks which are likely to have a material impact on the scheme [105]. (3) Sufficient time and attention should be spent on identifying, evaluating and managing risks and developing and monitoring appropriate controls [105]. Identifying risks 	Internal controls are designed to manage risks facing the fund. As such, the starting point for the fund's approach is the risk register. The risk register is a 'live' document which is reviewed regularly in collaboration with LPP and presented to the Board and Committee every 6 months. The risk register categorises risks into four primary groupings. Each risk is then rating on the basis of likelihood and impact after assessing the mitigating factors which are in place. The Fund works collaboratively with LPP to identify new risks and ensure that appropriate mitigation is in place for all risks, especially those rated as being a high risk to the Fund.

	 (4) Schemes should carry out a risk assessment [106]. (5) Schemes should record risks in a risk register and review it regularly [108]. (6) Schemes should keep appropriate records to demonstrate compliance [108]. 	Some level of financial risk is both known and tolerated to generate the required levels of return. This level of 'risk tolerance' is set out in the Investment Strategy Statement (ISS).
	Evaluate risks and develop internal controls (7) Prioritise risks where the impact and	The risk register serves to track performance in managing risks and ensure a focus on changes in the risk landscape.
	likelihood of the risk materialising is high [109]. (8) Review any existing internal controls [110]. (9) Design internal controls to mitigate main risks and consider how best to	A documented internal compliance regime reviews progress in managing risk and ensures that risk owners are accountable accordingly.
	monitor them [111]. Monitor controls effectively (10) Schemes should periodically review the adequacy of internal controls	Clearly, some risks are more significant than others and their relative scale drives the resource input devoted to such; for example the Investment panel and associated due diligence processes ensure
	 [115]. (11) Internal or external audits and/or quality assurance processes should ensure that adequate internal controls are in place and being operated effectively [116]. (12) Review internal controls when 	a clear separation of duties and a documented decision-making mechanism. Similarly rigorous separation of duties apply to the pensions payroll function which controls around £250m of pension payments annually.
	substantial changes take place or where a control has been found to be inadequate [116]. Suggested internal controls	Controls are reviewed in a number of ways, such as lessons learned, internal and external audit and continuous improvement drivers.
	(13) Internal controls that regularly assess the effectiveness of investment-related decision making. (14) Internal controls that regularly assess the effectiveness of data management and record-keeping.	Significant reliance is placed upon both internal and external audits, which review and test existing controls. These audits have led to improved practice.

			 (15) Internal controls that ensure that new employers understand what member data is required and how it should be supplied [112]. (16) Internal controls that require internal or external auditors to audit any automated systems [112]. (17) Internal controls to ensure that systems support the maintenance and retention of good member records [112]. (18) Internal controls that ensure that data are complete (e.g. undertake a datacleansing or member tracing exercise and review this on a regular basis (at least annually or at regular intervals that they consider appropriate) [112]. (19) Ensure that all staff completes information management training before they are given access to sensitive data. (20) Ensure that member communications are reviewed regularly [112] (21) Schemes should put in place systems and processes for making an objective assessment of the strength of an employer's covenant. 	Detailed monitoring takes place monthly in respect of investment performance and associated governance/control issues. All incidents are logged on an incident log and are investigated. The fund manages enormous volumes of complex and dynamic data and as such commits significant resource to keeping data clean and up to date in a number of ways. Internal data cleansing regimes apply, but just as importantly, significant resource is dedicated to supporting employers to ensure they can comply with the fund's data requirements. It is not possible within this document to specify all areas of compliance with the Regulator's suggested internal control framework, however: Information governance training forms part of induction and annual review; Member communications are reviewed and fine-tuned in the light of feedback The Fund has established processes and resources to assess employer covenant and proactively manage the outcome of such assessments.
Administration	Scheme record-keeping [122 – 146]	Scheme managers must keep records of information relating to: • member information • transactions, and • pension board meetings and decisions	 (1) Schemes should be able to demonstrate to the regulator, where required, that they keep accurate, upto-date and enduring records [124]. (2) Schemes should establish and operate adequate internal controls to 	Details of Pension Board meetings are available via the Fund's website www.yourpensionservice.org.uk A data cleaning schedule specifies data cleaning activities during the year. The

Schemes must ensure that processes that are created to manage scheme member data meet the requirements of the Data Protection Act 1998 and the data protection principles.	(4) (5) (6) (7) (8) (9)	support record-keeping requirements [125]. Member data should be subject to regular data evaluation [126]. Schemes should require employers to provide them with timely and accurate data [128 and 130]. Schemes should seek to ensure that employers understand the main events which require information to be passed to the scheme [129]. Schemes should be able to trace the flow of funds into and out of the scheme and reconcile these against expected contributions and scheme costs [131]. In respect of keeping information about the pension board, schemes should also keep records of key discussions [133]. Records should be retained for as long as they are needed [135]. Schemes should have in place adequate systems and processes to enable the retention of records for the necessary time periods [135].	cleanliness of this data is compared to targets set out by the Pensions Regulator. YPS is working on implementing electronic data quality reporting routines, covering employers' and scheme data quality. LPP is starting extra data cleanse activities in line with valuation year in 2019. This will include working with employers to track down missing leaver forms. A records retention policy is in place. Most records are stored electronically, and paper records are in the main stored with LCC's records management team, who securely destroy records in line with the Fund's record retention policy. LPP are compliant with newly introduced GDPR regulation Fund flows into and out of the scheme are reconciled on an aggregate basis. Work is in hand to further refine this process, at a detail level.
	(7)	scheme and reconcile these against expected contributions and scheme costs [131].	records are in the main stored with LCC's records management team, who securely destroy records in line with the Fund's
	(,)	about the pension board, schemes should also keep records of key	LPP are compliant with newly introduced
		Records should be retained for as long as they are needed [135].	Fund flows into and out of the scheme are
	(9)	adequate systems and processes to enable the retention of records for the	in hand to further refine this process, at a
	(10) Schemes should monitor data (based on a proportionate and risk based approach) on an ongoing basis to ensure it is accurate and complete	The Fund has a policy for chasing and tracing missing or inaccurate member records. There are a significant number of deferred members whose current details
	,	[136,137].) Schemes should carry out a data review exercise at least annually [138].) Schemes should continually review	are not known. The service takes a proportionate and risk-based approach in using resource to trace and chase such records.
	,	their data [138].) Upon change of admin system, schemes should review and cleanse	Comparisons of active member data with employer payroll data occur each pay period. Reconciliations between pay and
	(14	data records [140]) Schemes should put in place a data improvement plan where poor quality or missing data is identified [141].	contributions are carried out on a monthly basis. An engagement team works with employers to ensure the importance of data accuracy and record keeping is communicated.
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		re	chemes should reconcile member ecords with information held by the apployer [142].	The Fund's Pensions Administration Strategy Statement (PASS) outlines mechanisms and deadlines for employers' submission of data to the fund. A number of employers do not meet these deadlines, and an ongoing training and support programme provides support to employers to enable them to comply Additionally the Employer Guide sets out in some detail the Fund's specific data requirements. The Fund's Business Continuity Plan
				specifies actions to mitigate the impact of various scenarios including loss of IT systems.
Maintaining contributions [147 – 186]	Employer contributions must be paid to the scheme in accordance with any requirements in the scheme regulations. Where employer contributions are not paid on or before the date they are due under the scheme and the scheme manager has reasonable cause to believe that the failure is likely to be of material significance to the regulator in the exercise of any of its functions, the scheme manager must give a written report of the matter to the regulator as soon as reasonably practicable. Where employee contributions are not paid within the prescribed period, if the scheme manager has reasonable cause to believe that the failure is likely to be of material significance to the regulator in the exercise of any of its functions, they must give notice of the failure to the regulator and the member within a reasonable period. Where there is	efi pla arr sig 15 (2) St (i) (ii) (iii) Developing contribution (3) Sc	monitor the payment of contributions.) Monitoring the payment of contributions. i) Managing overdue contributions. v) Reporting payment failures which are likely to be of material significance to the regulator [152].	Established processes are in place to manage employer contributions due, and their payment. Employer and employee contributions are monitored and collected through a bespoke web-based system known as EPIC. This electronic interface has been used for some years by the Fund's administration team and the functionality to monitor and collect contribution income was added in the last two years. Employers, or payroll providers, are required to log-in to the system and input, on a monthly basis, data at a total employer level. The finance team does not have access to individual member data through the EPIC system. Data required as part of this monthly process is in respect of pensionable pay for the period, employer and employee contributions analysed between regular, deficit and other contributions – with disclosure of amounts

a failure to pay employee contributions on an earlier date in accordance with scheme regulations, schemes should also consider their statutory duty under section 70 of the Pensions Act 2004 to assess and if necessary report breaches of the law.

Monitoring the payment of contributions

- (4) Schemes should monitor contributions on an on-going basis [161].
- (5) A risk based and proportionate monitoring approach should be used to identify employers and situations which present a higher risk of payment failure [162].
- (6) Schemes should have a process in place to identify where payments are late or have been underpaid, overpaid or not paid at all [163].
- (7) Scheme managers must record and retain information on transactions (including any employer and employee contributions) [166].

Managing overdue contributions

- (8) Where a payment failure is identified, there should be a process to follow to resolve the issue quickly (including the suggested steps set out in the Code) [169].
- (9) Schemes should keep a record of their investigation and communications between themselves and the employer [170].
- (10) Schemes should have a process which is able to detect deliberate underpayment or non-payment or other fraudulent behaviour by an employer [171].

Reporting payment failures which are likely to be of material significance to the regulator

(11) Where schemes identify a payment failure, they should attempt to recover contributions within 90 days of their due date [174].

in respect of the 50:50 option separately identified.

There are standard and non-negotiable deadlines around the EPIC process. Little flexibility is available since the direct debit process must be run to the regulatory deadline of 19th of the month.

The system categorises submissions from employers into different 'statuses' for example – 'incorrect % applied to pensionable pay', 'missing contributions', 'adjustments'. The finance team will review all entries in each status and take the appropriate action to ensure that the correct amounts are collected each month. Any breaches are included on the Fund breaches log and procedures for follow-up and escalation have been established.

A reconciliation between the EPIC system, the Oracle financial system and the Altair pension payroll is performed on a monthly basis. These reconciliations are designed to ensure accuracy and consistency of reporting and should also highlight any missing or late contributions along with any under / over payments.

The Fund's policy is to collect contributions by direct debit. If a contribution remittance advice is not received from an employer in line with the direct debit deadline then the Fund will collect an amount equal to the previous month. This maintains cashflow to the Fund but requires confirmation from the employer in the following month and will usually result in an adjustment to the following month's collection remittance in order to correct the actual contributions as a percentage of pensionable pay. A record

	 (12) Where a payment failure is identified it should at least ask the employer the 3 questions set out in 175. (13) Schemes should investigate the payment failure and use their judgement when deciding whether to report to the regulator taking into account the wording of the Code [177]. (14) Schemes should consider whether it is appropriate to report payment 	is maintained of any contributions collected as a result of this back-up procedure. A procedure has been established to ensure that repeat failure to submit remittances on time is recorded on the Fund breaches log and remedies applied as necessary – whether this be through application of financial penalties or in the case of admitted bodies, contractual penalties can be applied. System invoices
	regulator [182]. (15) Reports to the regulator should be made in accordance with the code.	employers but are recorded in the Oracle financials system. Non-payment will result in outstanding debt which will be identified and chased by either the Fund or the LCC income and debt management team. Any returned or failed direct debits are notified to the Fund finance team by the LCC banking team and are followed up immediately with employers and providers who will be asked to pay immediately by BACS if necessary or other remedies may be applied. Again, any ongoing payment issues should be recorded on the breaches log.
		All employers are monitored in the same way. E-mail correspondence between the finance team and employers/providers is retained and information extracted from EPIC into excel is annotated for relevant comments regarding discussions and action taken.

Providing The law requires schemes to disclose (1) Schemes should design and deliver information to information about benefits and scheme YPS uses a wide range of communications communications to scheme members members administration to scheme members and in a way that ensures they are able to media such as: [187 - 211]others. engage with their pension [207]. (2) Information should be clear and An electronic self -service "my The Code summarises the legal simple to understand as well as being pension online" facility and the requirements around accurate and easily accessible [207]. YPS website, both of which allow (3) Schemes should attempt to make members to access pensions (1) Benefit statements [188 – 195] contact with their scheme members information 24/7 (2) Other information about and, where contact is not possible. scheme administration [196 schemes should carry out a tracing YPS have commenced publishing exercise to locate the member and certain information on line where (3) Who is entitled to information ensure that their member data are uppossible i.e P60s for 2018 were [198 - 199]to-date [208]. published online. (4) When basic scheme (4) Where a person has made a request information must be provided for information, schemes should Annual benefit statements that are [200 - 201]acknowledge receipt if they are produced annually and made (5) What information must be unable to provide the information at available to all members via the disclosed on request [202] that stage [209]. online facility. Members who (5) Schemes may encounter situations (6) How benefit statements and choose to opt out of e other information must be where the time period for providing communication are provided with provided [203 - 206] information takes longer than a paper copy. expected. In these circumstances, schemes should notify the person and Scheme should also comply as Face to face presentations to appropriate with other legal disclosure let them know when they are likely to groups and one to one requirements [211]. receive the information [209]. appointments at pension (6) Information should be readily surgeries are offered to all available at all times to ensure that members members are able to access it when they require [210]. A dedicated helpdesk and email facility are available to members Whilst not promoted, face to face member support is available via Preston based premises. Experienced caseworks can be contacted for more technical support (alongside an internal technical team).

All information whether electronic, written or face to face is delivered in a simple and

clear manner avoiding pension jargon. The details of when and what information is provided to members is contained in the communications policy statement that is published on the YPS website at: https://www.vourpensionservice.or g.uk/local government/index.asp? siteid=5921&pageid=33736&e=e The Fund makes every attempt to contact scheme members. When contact attempts have not been possible, attempts at tracing are made as follows: for active members the service contacts the employer for up to date details: for pensioner members contact is made with the member's bank in the first instance, asking the bank to forward a letter on. If this isn't successful then the DWP letter forwarding service is tried. for deferred members, email is used if the member is registered, if not then the DWP letter forwarding service is used YPS are introducing a member satisfaction survey early in 2019. As part of this efforts will be made to collate email and telephone contacts for all members. Particularly personal data which may be needed at retirement (instead of work data). Receipt of emails to the pensions helpdesk is confirmed automatically; paper correspondence is not acknowledged, but response times form part of the service's SLA and are monitored accordingly. Details of service standards, targets and processes are published on the Funds

					website in order to manage member's expectations.
Resolving	Internal dispute resolution [212 – 240]	Scheme managers must make and implement dispute resolution arrangements that comply with the requirements of the law and help resolve pensions disputes between the scheme manager and a person with an interest in the scheme.	(3) (4) (5) (6)	In terms of the LGPS, the requirements relating to IDRP are prescribed in the LGPS regulations. Schemes should publish and make IDRP time limits readily available [225]. Schemes should be satisfied that the time taken to reach a decision is appropriate to the situation and be able to demonstrate this, if necessary. [230 and 240] Schemes should provide the applicant with regular updates on the progress of their investigation. They should notify the applicant where the time period for a decision is expected to be shorter or longer than the reasonable time period and let them know when they are likely to receive an outcome [232]. Schemes should focus on educating and raising awareness of their internal dispute resolution arrangements and ensuring that they are implemented [233]. Schemes should ensure that the effectiveness of the arrangements is assessed regularly and be satisfied that those following the process are complying with the requirements set, which includes effective decision making [234]. Schemes should confirm and communicate their arrangements to members, for example, in the joining booklet [235]. Schemes should make their arrangements accessible to potential	Details of the Internal Dispute Resolution Procedure (IDRP) are published on the Fund's website and contained within the employee's brief and full guide. In addition the appeals application form, also available on the website, contains further guidance for members including the specific time limits imposed by the IDRP. Those documents are reviewed regularly to ensure that they are in line with amending legislation and procedures. (The latest versions can be viewed at the link below) http://www.yourpensionservice.org.uk/local_government/index.asp?siteid=5921&pageid=33912&e=e Procedures for employers are also contained within the employer guide on the website. In addition a guide for employers is also available, used particularly for employers who have a new adjudicator reviewing a stage 1 case. Training for employers and bulletins highlighting problem areas such as III health determinations are utilised where appropriate. In respect of stage 1 and stage 2 IDRP cases, a task management process exists through the pensions administration system to ensure that the appropriate deadlines and notifications are provided to members and representatives involved in the IDRP and that those deadlines are adhered to. Bespoke documentation covers acknowledgements and details of extensions to time limits. Procedures for stage 2 are regularly updated.

		(,	applicants, for example by publishing them on a scheme website [235]. Schemes should ensure they make the following information available to applicants: (i) The procedure and processes to apply for a dispute to be resolved; (ii) The information that an applicant must include; (iii) The process by which any decisions are reached; and (iv) An acknowledgement once an application has been received [239].	The right to appeal a decision under IDRP is part of all YPS documentation where a decision is being taken that may affect a member or prospective member's benefits, whether that be an administering or employing authority decision. A log of all appeal cases is kept detailing dates when cases are received, acknowledged and determined.
Reporting breaches of the law [241 – 275]	Certain people are required to report breaches of the law to the regulator where they have reasonable cause to believe that: • a legal duty which is relevant to the administration of the scheme has not been, or is not being, complied with • the failure to comply is likely to be of material significance to the regulator in the exercise of any of its functions.	(3)		The Fund have a Breaches Policy in place. Training on Code of Practice 14 and GDPR has been given to all Board and Committee members. All others under a 'statutory duty' to report have also received relevant training. Systems are now in place to record and report breaches for contributions and data; When and how breaches are reported to the Pension Regulator is documented within the procedures.